

Band Assembly Bill 21-04-XX-25

A Bill amending Title 16, chapter 1 to add new sections related to expenditures, and a new subchapter related to Mille Lacs Corporate Ventures; amending Title 16, chapter 2, subchapter 2, section 1101 to add language related to the purpose of business corporations; and repealing Ordinance 04-15.

The District I, II, and III Representatives introduced the following Bill on the 15th day of October, 2025.

BE IT ENACTED BY THE BAND ASSEMBLY OF THE NON-REMOVABLE MILLE LACS BAND OF OJIBWE:

Section 1. Amending Title 16, chapter 1.

CHAPTER 1

GENERAL PROVISIONS

Subchapter

- 1. Commissioner ~~for~~of Corporate Affairs**
- 2. Corporate Commission**
- 2.3. Mille Lacs Corporate Ventures**

SUBCHAPTER 1

COMMISSIONER ~~FOR~~OF CORPORATE AFFAIRS

Section

- 1. Establishment.**
- 2. Appointment.**
- 3. Removal.**
- 4. Powers and Duties.**
- ~~5. Ministerial Powers and Duties of Commissioner for Corporate Affairs.~~**
- 5. Commissioner's Orders.**
- 6. Annual Budget.**

§ 1. Establishment.

The Office of the position of Commissioner ~~for~~of Corporate Affairs is established.

42
43 **§ 2. Appointment.**
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45 The Commissioner ~~for~~of Corporate Affairs shall be appointed to a ~~four~~two-year-term by the
46 Chief Executive with ratification of the Band Assembly.
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49 **§ 3. Removal.**
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51 The Commissioner ~~for~~of Corporate Affairs may be removed from office pursuant to 3 MLBS
52 § 28 or by the consent of four (4) of the Band's five (5) elected officials.
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54
55 **§ 4. Powers and Duties.**
56

57 The Commissioner for Corporate Affairs shall have the powers and duties which are set forth in
58 this title.

59 ~~**§ 5. Ministerial powers and Duties of Commissioner for Corporate Affairs.**~~
60

61 The Commissioner ~~for~~of Corporate Affairs shall have the following ~~ministerial~~ duties:
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63 (a) to oversee the legal entity governance of businesses incorporated as a Corporate
64 Body Politic under 16 MLBS § 1101, ensuring that board members and employees
65 operate according standard business practices, Band statute, the Tribal Employment
66 Rights Office code, and the company's founding documents, such as a corporate
67 charter and bylaws. In order to accomplish this, the Corporate Commissioner shall:
68

69 (1) serve as an ex officio, non-voting member of the governing boards of the
70 Corporate Commission and Mille Lacs Corporate Ventures with authority to
71 attend any meeting where those voting members of the board present meet
72 the requirements to establish a quorum;
73

74 (2) have free access to all corporate and business documents, including
75 confidential and privileged attorney-client documents and litigation
76 documents, and have direct access to any such document in hard copy and
77 electronic form that allows the Corporate Commissioner to interact with and
78 analyze the data, such as a Microsoft Word or an Excel document;
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80 (3) have the authority to order and oversee corporate audits of any kind;
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82 (4) provide factual information, objective advice, and recommendations to the
83 Chief Executive and Band Assembly about the corporations and their
84 subsidiaries, governance, operations, finances, personnel, or any other
85 business or corporate matter regularly and upon request; and
86

- (5) refrain from sharing corporate trade secrets or confidential information, except that the Commissioner may share such information with the Band's Chief Executive and Secretary-Treasurer upon request.
- (b) to foster a business environment on the Reservation that encourages and promotes economic development, business development, workforce development, investment and prosperity;
- ~~(a)~~(c) to provide an effective and efficient system of administration for the Mille Lacs Band Business Corporation Act (16 MLBS § 1001 et seq.);
- ~~(b)~~(d) to provide an effective and efficient system of administration for the Mille Lacs Band Business Corporation Act (16 MLBS § 2001 et seq.);
- ~~(e)~~(e) to provide reporting and accounting for a Net Revenue Allocation Schedule in form prescribed by the Band Assembly pursuant to 16 MLBS § 108; and
- (f) to provide an effective and efficient administrative system to license and certify Foreign Corporations under the Band's Commercial Licensing Statute (18 MLBS § 1 et seq.); and
- ~~(d)~~(g) to exercise any additional powers necessary to carry out the purposes of this subchapter.

§ 65. Commissioner's Orders.

- (a) The Commissioner of Corporate Affairs shall issue regulations to accomplish the duties under 16 MLBS § 54, in the form of Commissioner's Orders.
- (b) Such ~~Commissioner's Orders~~ shall be subject to annulment by the Band Assembly pursuant to 3 MLBS § 20.

§ 6. Annual Budget.

The Office of the Corporate Commissioner shall operate in accordance with an annual budget duly authorized by bill.

SUBCHAPTER 2

CORPORATE COMMISSION

Part

A. General Provisions

B. Expenditures

PART A

GENERAL PROVISIONS

Section

101. Establishment.

102. Purposes.

103. Board Composition of Directors.

104. Corporate Executive Officer.

105. Corporate Body Politic.

106. Limited Liability and Indemnification.

107. Enumerated Powers.

108. Additional Powers.

109. Corporate Charter.

110. Net Revenue Allocation Schedule.

111. Sovereign Immunity.

112. Waiver of Sovereign Immunity.

113. Assets and Liabilities of the Band.

114. Corporate Powers and Duties of Corporate Commissioner.

§ 101. Establishment.

(a) The Corporate Commission of the Mille Lacs Band of Chippewa Indians Ojibwe is established as a Corporate Body Politic. As a Corporate Body Politic, the Corporate Commission is both a political subdivision, clothed by federal and tribal law with all the privileges and immunities of the Band, except as expressly limited; and a separately chartered corporation under 16 MLBS § 1101(4)).

(b) The Corporate Commission shall serve as the parent company of Grand Casino Mille Lacs, located in Onamia, Minnesota; and Grand Casino Hinckley, located in Hinckley, Minnesota. Effective October 28, 2014, the name under which the Corporate Commission conducts business shall now be “Mille Laes Corporate Ventures,” and all powers, duties, privileges, and immunities of the Corporate Commission provided for in Band statutes and laws shall inure to such entity; and all references in Band laws, resolutions, or policy to the Corporate Commission shall include such entity.

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175 **§ 102. Purposes.**
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177 The Corporate Commission of the Mille Lacs Band of ~~Chippewa Indians~~Ojibwe is established:
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- 179 ~~(a) to exercise a more effective form of commerce;~~
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181 ~~(b) to control and manage the economic affairs of the Mille Lacs Band of Chippewa Indians;~~
182
183 ~~(c)(a) _____ to establish and operate commercial enterprises as it may deem to be for the~~
184 ~~Band's benefit of the Mille Lacs Band of Chippewa Indians;~~
185
186 ~~(d)(b) _____ to make sound business and economic development decisions, consistent with~~
187 ~~this chapter, in a way that is insulated from day-to-day political considerations faced by~~
188 ~~Band elected leaders;~~
189
190 ~~(e)(c) _____ to avail the Band of the benefits of engaging in business and economic~~
191 ~~development without subjecting the Band government, qua government, to erosion of~~
192 ~~Band sovereignty;-~~
193
194 ~~(f)(d) _____ to insulate Band assets from liability assumed in the conduct of business~~
195 ~~operations of the Corporate Commission or as wholly owned subsidiary thereof; and-~~
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197 ~~(g)(e) _____ for any other purposes set forth in the Corporate Commission's Charter or bylaws~~
198 ~~of the Corporate Commission that are not inconsistent with this Title.~~
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200

201 **§ 103. Board Composition of Directors.**
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203 ~~The Corporate Commission shall be comprised of 5 board members and the Commissioner of~~
204 ~~Corporate Affairs. The 5 Board members shall be nominated by the Chief Executive and ratified~~
205 ~~by the Band Assembly. The term of the Commissioner of Corporate Affairs serving at the time~~
206 ~~of the passage of Band Statute 1202-MLC-16 shall continue until January 1, 1993. The~~
207 ~~Commissioners serving at the time of the passage of Band Statute 1202-MLC-16 shall remain as~~
208 ~~Commissioners. Any vacancies existing on the Corporate Board shall be filled in a manner~~
209 ~~prescribed in this title. The Corporate Board shall select one among its members who shall serve~~
210 ~~a four year term, one who shall serve a three year term, two who shall serve a two year term,~~
211 ~~and one who shall serve a one year term; subsequent appointments after these terms expire shall~~
212 ~~run for four years. At least one member of the Board shall be a Band member residing in District~~
213 ~~1; At least one member of the Board shall be a Band member residing in District 2; At least one~~
214 ~~member of the Board shall be a Band member residing in District 3. The Commissioner of~~
215 ~~Corporate Affairs shall serve as Chairman and Chief Operating Office of the Corporation. The~~
216 ~~Board shall elect from its membership an individual to serve as the Chief Financial Officer of~~
217 ~~the Corporation.~~
218

(a) The Corporate Commission shall be governed by a board of directors consisting of five (5) directors.

(1) The Chief Executive shall nominate two (2) individuals who possess extensive experience in business or corporate governance and submit their names to the Secretary-Treasurer. Within ten (10) calendar days after receipt of the nominations by the Secretary-Treasurer, the Secretary-Treasurer shall ratify one (1) of the two (2) nominees to be a Member of the Board.

(2) Each District Representative shall nominate two (2) individuals and submit their names to the Chief Executive. Within ten (10) calendar days after receipt of the nominations by the Chief Executive, the Chief Executive shall ratify one (1) of the two (2) nominees to be a Member of the Board.

(3) The Secretary-Treasurer shall nominate two (2) individuals who possess extensive experience in business or corporate governance and submit their names to the Chief Executive. Within ten (10) calendar days after receipt of the nominations by the Chief Executive, the Chief Executive shall ratify one (1) of the two (2) nominees to be a Member of the Board.

(4) If the Chief Executive or the Secretary-Treasurer do not ratify one from any of the nominations sent to them within the time prescribed, then the Band Assembly shall select such member by majority vote.

(5) If any elected official does not submit a nomination within 30 calendar days after a vacancy has occurred, then the Band Assembly shall nominate two (2) individuals by majority vote and submit their names to the Chief Executive for ratification to the Board within ten (10) calendar days of receipt.

(6) No member shall take office until swearing to the oath of office pursuant to 2 MLBS § 8.

~~(a)~~(b) Directors shall possess a duty of loyalty to the Corporate Commission and shall not vote on any matter in which the director possesses a conflict of interest, defined as a vested interest of the director, which may include money, status, knowledge, relationships, or reputation, which puts into question whether the director's actions, judgment, or decision-making can be unbiased. The director shall also not engage in self-dealing, defined as acting in one's own interests instead of those of the Corporate Commission. Violation of any of these ethical standards shall result in a director's removal by the board.

§ 104. Corporate Executive Officer.

The position of Corporate Executive Officer is established to operate and manage the Corporate Commission as its chief executive officer and to exercise all authorities conferred by this subchapter. The Corporate Executive Officer shall be hired and supervised by the Board of Directors and shall serve as an employee of the Corporate Commission.

§ 1054. Corporate Body Politic.

The Corporate Commission shall be incorporated as a Corporate Body Politic under 16 MLBS § 1101(4). As a Corporate Body Politic the Corporate Commission shall have membership consisting of the Chief Executive, the Speaker of the Band Assembly, and the District Representatives instead of shareholders.

§ 1065. Limited Liability and Indemnification.

The ~~corporation~~ Corporate Commission shall indemnify any person who was or is a party or threatened to be made a party to any threatened, pending or completed action, suit or proceeding either civil, criminal, administrative or investigative by reason of the fact that he or she is or was a director, officer, agent or employee acting on behalf of the corporation, or is or was serving at the request of the corporation as a director or officer of another enterprise or corporation, against expenses, including attorneys' fees and costs, judgments, fines and amounts paid in settlement actually and reasonably incurred by him in connection with such action, suit or proceeding, to the extent that such person is not otherwise indemnified. The corporation shall not be required to indemnify such director, officer, agent or employee if independent counsel shall determine pursuant to a judicial decision in any such action, suit or proceeding or independently, in case of settlement, that the director, officer, agent or employee has failed to act in good faith and with that degree of diligence, care and skill which ordinary prudent people would exercise under similar circumstances in like positions.

§ 1076. Enumerated Powers.

The Corporate Commission shall have the following specifically enumerated powers:

- (a) ~~t~~To engage in business and economic development endeavors;
- (b) ~~t~~To enter into any contracts or agreements necessary for business or economic development endeavors;
- (c) ~~t~~To enter into compacts or other agreements with the state or federal government in furtherance of engaging in business or economic development endeavors;
- (d) ~~t~~To form and incorporate wholly owned subsidiary business ~~corporations and non-profit corporations with separate articles, bylaws, board of directors, and separate~~

308 ~~employer ID numbers~~ entities to conduct the affairs of individual business endeavors
309 and to insulate the Corporate Commission from liability of those endeavors; and;

310
311 ~~(1) The Corporate Commission shall name the Board of Directors of any such~~
312 ~~corporations and shall approve the articles and bylaws of any such corporation~~
313 ~~before the same shall become effective.~~

314
315 ~~(2) The Corporate Commission may assign any duties and/or privileges of any~~
316 ~~agreement or contract the commission has entered into to a wholly owned~~
317 ~~subsidiary whose specific business purpose is relevant to such agreement or~~
318 ~~contract.~~

319
320 (e) [Repealed]

321
322 (f) to enter into arm's-length agreements with outside firms to acquire services
323 necessary to run gaming operations, including accounting services, legal services,
324 management services, and the like. All such agreements shall be subject to
325 procurement procedures in Title 7 of Band statute and approved by the Board of
326 Directors; and

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328
329 **§ 108. Additional Powers.**

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331 Any additional powers exercised by the Corporate Commission under § 107(e) must be
332 specifically enumerated in a set of articles and bylaws and be approved by the board of
333 directors. Such articles and bylaws and any additional specifically enumerated powers contained
334 therein, must be approved by resolution of the Band Assembly before they shall become
335 effective. Any amendments to the articles and bylaws must be approved by resolution of the
336 Band Assembly before they shall become effective.

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339 **§ 1097. Corporate Charter.**

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341 The Corporate Commission shall draft and approve a charter and bylaws to be submitted to the
342 Band Assembly for ratification. Such charter and bylaws, and amendments or changes thereto,
343 shall not become effective until ratified by the Band Assembly.

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346 **§ 1108. Net Revenue Allocation Schedule.**

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348 The Band Assembly shall by resolution adopt a Net Revenue Allocation Schedule to provide for
349 the allocation of net revenue from any business conducted by the ~~corporation~~ Corporate
350 Commission or any wholly owned subsidiary of the Corporate Commission. The Net Revenue
351 Allocation Schedule includes a capital projects reserve not to exceed a four percent (4.0%) gross
352 revenue consistent with industry standards to upkeep and maintain the facilities, and continue

the improvement of the facilities necessary to ensure the Casinos remain premiere entertainment destinations. The Band shall maintain the gross revenue capital projects reserve in an interest-bearing account under the direction of the Commissioner of Finance, Office of Management and Budget. Expenditures shall be made from said reserve only as expressly authorized by formal appropriation by the Band Assembly.

§ 11109. Sovereign Immunity.

(a) The Corporate Commission shall be clothed by federal and tribal law with all the privileges and immunities of the Band, except as specifically limited by this ~~title~~subchapter, including sovereign immunity from suit in any state, federal or tribal court. Nothing contained in this ~~title~~subchapter shall be deemed or construed to be a waiver of sovereign immunity by the Corporate Commission from suit which may be waived only in accordance with this ~~title~~subchapter, the Corporate Commission Charter and Bylaws. Nothing in this chapter shall be deemed or construed to be a consent of the Corporate Commission to the jurisdiction of the United States or of any sState or of any tribe or band other than the Band with regard to the business or affairs of the corporation.

(b)-

(1) ~~Sovereign immunity of the Corporate Commission may be waived only by formal resolution of the corporation's Board of Directors. Waivers of sovereign immunity are disfavored and shall be granted only when necessary to secure a substantial advantage or benefit to the corporation.~~

(2) ~~Any waiver of sovereign immunity shall be specific and limited as to:~~

~~(i) duration;~~

~~(ii) the grantee;~~

~~(iii) the particular transaction;~~

~~(iv) definite property or funds, if any, of the corporation;~~

~~(v) a particular court having jurisdiction pursuant thereto and~~

~~(vi) the law that shall be applicable thereto.~~

(3) ~~Any express waiver of sovereign immunity by resolution of the Board, shall not be deemed a consent to the levy of any judgment, lien or attachment upon property of the corporation other than property specifically pledged or assigned, or a consent to suit in respect of any land within the Reservation or a consent to the alienation, attachment or encumbrance of any such land.~~

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400 **§ 112. Waivers of Sovereign Immunity.**
401

402 The Corporate Commission's sovereign immunity may be waived only by formal resolution of
403 the corporation's board of directors. Waivers of sovereign immunity are disfavored and shall be
404 granted only when necessary to secure a substantial advantage or benefit to the corporation. Any
405 waiver of sovereign immunity shall be specific and limited as to (a) duration; (b) the grantee; (c)
406 the particular transaction; (d) definite property or funds, if any, of the corporation; (e) a
407 particular court having jurisdiction pursuant thereto; and (f) the law that shall be applicable
408 thereto. Any express waiver of sovereign immunity by resolution of the board shall not be
409 deemed a consent to the levy of any judgment, lien, or attachment upon property of the
410 corporation other than property specifically pledged or assigned, or a consent to suit in respect
411 of any land within the Reservation or a consent to the alienation, attachment, or encumbrance of
412 any such land.
413
414

415 **1130. Assets and Liabilities of the Band.**
416

417 ~~The corporation~~ Corporate Commission shall have only those assets specifically assigned to it
418 by the Band or acquired in its name by the Band or the ~~Corporate Commission~~ corporation on its
419 own behalf. Nothing in this chapter, nor any activity of the corporation, shall implicate or in any
420 way involve the credit or assets of the Band or obligate the Band for the obligations of the
421 corporation except for any liability or obligation specifically assumed in writing. The Corporate
422 Commission shall not incur any debt or financial obligations except by bill.
423
424

425 **§ 111. Corporate Powers and Duties of Corporate Commissioner.**
426

- 427 (a) ~~The Corporate Commissioner shall have the following corporate duties and~~
428 ~~responsibilities:~~
429
430 (1) ~~The Commissioner of Corporate Affairs shall serve as the Chief Operating~~
431 ~~Officer of the Corporate Commission.~~
432
433 (2) ~~The Corporate Commissioner or the Corporate Commissioner's Designee~~
434 ~~shall serve as the Chief Operating Officer, or, if at the discretion of the~~
435 ~~Corporate Commissioner, as a Board Member other than the CEO of any~~
436 ~~wholly owned subsidiary.~~
437
438 (3) ~~Any additional powers necessary to carry out the purposes as described in~~
439 ~~this chapter.~~
440
441 (b) —
442

(1) — ~~The Commissioner of Corporate Affairs shall issue regulations and other directives to accomplish the above duties in the form of Corporate Orders.~~

(2) — ~~Such Corporate Order shall be subject to voidance by a majority of the Board members of the Corporate Commission provided that such rejection of the Corporate Order be made in writing by a majority of Board members within three (3) days of the Board members receiving constructive notice of the corporate order.~~

PART B

EXPENDITURES

Section

151. Gaming Expenditures.

152. General Appropriation.

153. Revenue.

154. Operations Budget.

155. Capital Projects Budget.

156. Reporting Requirements.

157. Miscellaneous Provisions.

§ 151. Gaming Expenditures.

Appropriations and authorized expenditures to the Corporate Commission for the operations, and capital and economic development projects of Grand Casino Hinckley and Grand Casino Mille Lacs (“Casinos”) shall be subject to the following.

§ 152. General Appropriation.

The Corporate Commission shall operate in accordance with an annual budget duly authorized by Band Assembly resolution and this subchapter.

- (a) No later than August 1 each year, the Corporate Commission shall submit a budget to the Band Assembly for the subsequent fiscal year. The budget shall be in such form and content to provide supporting detail in accord with general custom and usage for similar types of business budgets and shall be specific in detail to allow the Band Assembly to reasonably discern the proposed actions and expenditures of Casinos. The proposed budget shall consist of the following component parts: existing and proposed capital and economic development projects, and the general operations of

Casinos.

(b) Unless otherwise approved by Band Assembly Resolution, all funds previously appropriated and remaining at the end of a fiscal year shall not be carried over into the next fiscal year but shall be deposited into the treasury of the Mille Lacs Band Government within 60 calendar days after the start of the subsequent fiscal year, but no later than November 30.

(c) The Corporate Commission CEO and Corporate Commissioner shall report to the Band Assembly on a quarterly basis, or as otherwise requested by the Band Assembly, the cash requirement levels needed to operate Casinos and the justification to support the use of such funds.

§ 153. Revenue.

One hundred percent (100%) of the net gaming revenue shall be deposited monthly into the Band treasury. The Casinos shall calculate and remit their net revenues for a fiscal month no later than the 20th calendar day of the following month to the General Fund of the Band. Net Revenue is defined as the gross revenue from any and all departments, units, and all other sources of the integrated casino-hotel-entertainment facilities within and affiliated with the Casinos, less reasonable and proper operating expenses for those facilities, and related businesses.

For purposes of computing net revenue, reasonable and proper operating expenses may include but are not limited to:

- (a) payment of wages, salaries, benefits, training and educational programs for employees;
- (b) payment of principal and interest for debt acquired to maintain and improve assets;
- (c) prizes;
- (d) materials and supplies;
- (e) administrative fees;
- (f) utilities;
- (g) repairs and maintenance;
- (h) interest on installment contract purchases;
- (i) insurance and bonding;

- (j) advertising and marketing expenses;
- (k) fees paid for professional services, provided there is a valid contract between the Corporate Commission and the professional service provider;
- (l) security costs;
- (m) costs associated with regulatory compliance;
- (n) equipment purchases and leases;
- (o) trash removal;
- (p) snow removal;
- (q) costs of goods purchased; and
- (r) a reasonable operating reserve fund for expenditures that may arise periodically but not in a regular recurring manner.

§ 154. Operations Budget.

Any line-item budget modification totaling one hundred thousand dollars (\$100,000.00) or more, must be approved by the Corporate Commission Board of Directors. The Corporate Commission CEO shall notify the Band Assembly and the Office of the Secretary-Treasurer of the Band of the change in writing within five (5) business days of the Corporate Commission Board of Directors action. Any cumulative budget modification to net revenues over one million dollars (\$1,000,000.00) must be approved by Band Assembly.

§ 155. Capital Projects Budget.

- (a) Capital projects are funded by Band Assembly appropriation. The Corporate Commission CEO shall present the Capital Projects Plan to the Commissioner of Finance no later than August 1 of each year. The Plan shall include detailed reports which describe capital improvements completed during the fiscal year as well as those planned for the next fiscal year and four (4) years thereafter. The Plan shall not be binding on the Casinos but will be used by the Band Assembly as a tool to project future capital project cost outlays to facilitate the annual budgetary process. Upon receipt of the Plan, the Commissioner of Finance and the Corporate Commission CEO shall meet with the Band Assembly to discuss the details of the Plan. The Band Assembly reserves all authority to approve or adjust any Plan proposed by the Corporate Commission CEO.
- (b) At the end of each fiscal year, the Corporate Commission shall submit a report detailing the fiscal year's capital expenditures and funds expended to complete

578 projects for the Casinos. Except as otherwise approved by Band Assembly
579 Resolution, any funds previously appropriated and remaining at the end of the fiscal
580 year, excluding obligated funds in any casino capital improvement budget line item
581 at the end of the fiscal year, shall be deposited in the Band's treasury within 60
582 calendar days.

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584
585 **§ 156. Reporting Requirements.**
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587 The Corporate Commission and Casinos shall provide quarterly reports to the Chief Executive,
588 Speaker of the Assembly, District Representatives, and the Commissioner of Finance at official
589 quarterly meetings and at other times as requested.
590

591 (a) The required form of reporting shall be in a format acceptable to the Band Assembly
592 to maximize the value of the information contained therein. The Band Assembly may
593 at any time, following reasonable notice, call to meet with the Corporate
594 Commission CEO to discuss any matter concerning the Casinos. At a minimum, the
595 Corporate Commission shall report or cause to be reported to the Band Assembly the
596 following information concerning the operations of the Casinos:
597

598 (1) a quarterly balance sheet, income or profit and loss, and cash flow statements
599 of the Casinos;
600

601 (2) annual audited financial statements of the Casinos within 120 days of the end
602 of the fiscal year;
603

604 (3) all other activities the Casinos are engaged in;
605

606 (4) any business record, statement, or other document in the possession or control
607 of the Casinos and, at Band Assembly's request, delivered not later than ten
608 (10) consecutive business days from the date of the request; and
609

610 (5) a monthly written summary of all Casino vendor contracts which have been
611 submitted to the Corporate Commission Legal Department for review. The
612 contract summary shall be submitted within five (5) business days of the end
613 of each month. The summary shall include:
614

615 (i) Contract name;
616

617 (ii) Name of the vendor providing goods and/or services;
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619 (iii) Amount of the contract;
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621 (iv) Description of the goods and/or services to be provided;
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- (v) The contract start and end dates;
- (vi) Casino department for which the goods or services are to be provided and the departmental employee who initiated the contract;
- (vii) Master control number; and
- (viii) Other ancillary information applicable to the contract.
- (6) a Band member and other Native American employment summary at quarter end. The summary shall be in sufficient detail to discern position, date of hire, date of termination, and tribal affiliation.

§ 157. Miscellaneous Provisions.

- (a) **Loans for Casinos and Other Credit.** The Corporate Commission shall not borrow, lend or enter into any loan agreement or establish any line of credit for the Casinos without approval by Band Assembly resolution.
- (b) **Tax Revenue.** All tax revenue collected by the Corporate Commission or the Casinos shall not be distributed or used for any purpose other than that expressly provided for by appropriation of the Band Assembly.
- (c) **Employment Information.** The Corporate Commission, on behalf of the Casinos, shall submit a report to the Band Assembly detailing the specific budgeted dollar amount for each of the top 50 positions, vacant or filled, held at the Casinos and shall report a dollar value in the aggregate for all the remaining positions no later than March 1 of every year. Bonus amounts for each of the top positions must also be included in this report.
- (d) **Prohibited Projects.** The Corporate Commission and Casinos shall not use funds for any business activity, purpose, or venture that is illegal or inconsistent with the values of the Band.
- (e) **Band Member Development.** The professional and personal development of Band Members is a priority of the Band. As such, the Casinos shall:
- (1) work with Band Member Development Advocates and TERO Representatives, who are employees of the Band, at each of the Casinos to ensure Band members are given opportunities for employment and professional growth to increase Band member self-esteem and career progression;

- (2) increase Band Member employment, retention, promotion, and training opportunities by ten percent (10%) every year;
- (3) implement measurable and sustainable Band Member development goals;
- (4) create and implement a Band Member succession plan for management positions;
- (5) submit monthly reports to Band Member Development Advocates and TERO Representatives that include statistics on the number of Band members hired, working positions, training opportunities and results, and promotions in the Casinos. Band Member Development Advocates and TERO Representatives shall then provide quarterly reports to the Band Assembly;
- (f) Human Resources and departmental management shall be responsible and held accountable to ensure the Band Member goals and promotion opportunities described in paragraph (e) are routine and applied on a consistent basis. Human Resources and departmental management may be re-structured if these goals are not consistently met.
- (g) Failure to meet the requirements in this Subchapter will result in fines levied by the Secretary-Treasurer, or withholding of funds.

SUBCHAPTER 3

MILLE LACS CORPORATE VENTURES

Part

A. General Provisions

B. Expenditures

C. Non-Gaming Expenditures

PART A

GENERAL PROVISIONS

Section

201. Establishment.

202. Purposes.

- 709 **203. Corporate Body Politic.**
710 **204. Board of Directors.**
711 **205. Duty of Loyalty.**
712 **206. Corporate Executive Officer.**
713 **207. Limited Liability and Indemnification.**
714 **208. Enumerated Powers.**
715 **209. Subsidiary Corporations.**
716 **210. Additional Powers.**
717 **211. Corporate Charter.**
718 **212. Net Revenue Allocation Schedule.**
719 **213. Sovereign Immunity.**
720 **214. Waivers of Sovereign Immunity.**
721 **215. Assets and Liabilities of the Band.**

722
723
724 **§ 201. Establishment.**
725

- 726 (a) Mille Lacs Corporate Ventures is established as a Corporate Body Politic. As a
727 Corporate Body Politic, Mille Lacs Corporate Ventures is both a political
728 subdivision, clothed by federal and tribal law with all the privileges and immunities
729 of the Band, except as expressly limited; and a separately chartered corporation
730 under 16 MLBS § 1101.
731
732 (b) Mille Lacs Corporate Ventures shall serve as the parent company of all companies
733 previously formed as subsidiaries to the Corporate Commission, except for Grand
734 Casino Mille Lacs and Grand Casino Hinckley.
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736

737 **§ 202. Purposes.**
738

739 Mille Lacs Corporate Ventures is established:
740

- 741 (a) to establish and operate non-gaming commercial enterprises as it may deem to be for
742 the benefit of the Mille Lacs Band of Ojibwe;
743
744 (b) to make sound business and economic development decisions, consistent with this
745 chapter, in a way that is insulated from day-to-day political considerations faced by
746 Band elected leaders;
747
748 (c) to avail the Band of the benefits of engaging in business and economic development
749 without subjecting the Band government to erosion of Band sovereignty;
750
751 (d) to insulate Band assets from liability assumed in the conduct of business operations
752 of Mille Lacs Corporate Ventures or as a wholly owned subsidiary thereof; and
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- (e) for any other purposes set forth in Mille Lacs Corporate Ventures' charter or bylaws that are not inconsistent with this subchapter.

§ 203. Corporate Body Politic.

Mille Lacs Corporate Ventures shall be incorporated as a Corporate Body Politic under 16 MLBS § 1101. As a Corporate Body Politic, Mille Lacs Corporate Ventures shall have membership consisting of the Chief Executive, Speaker of the Assembly, and District Representatives instead of shareholders.

§ 204. Board of Directors.

The Mille Lacs Corporate Ventures Board of Directors shall be governed by a board of directors consisting of five (5) directors.

- (a) The Chief Executive shall nominate two (2) individuals who possess extensive experience in business or corporate governance and submit their names to the Secretary-Treasurer. Within ten (10) calendar days after receipt of the nominations by the Secretary-Treasurer, the Secretary-Treasurer shall ratify one (1) of the two (2) nominees to be a Member of the Board.
- (b) Each District Representative shall nominate two (2) individuals and submit their names to the Chief Executive. Within ten (10) calendar days after receipt of the nominations by the Chief Executive, the Chief Executive shall ratify one (1) of the two (2) nominees to be a Member of the Board.
- (c) The Secretary-Treasurer shall nominate two (2) individuals who possess extensive experience in business or corporate governance and submit their names to the Chief Executive. Within ten (10) calendar days after receipt of the nominations by the Chief Executive, the Chief Executive shall ratify one (1) of the two (2) nominees to be a Member of the Board.
- (d) If the Chief Executive or the Secretary-Treasurer do not ratify one from any of the nominations sent to them within the time prescribed, then the Band Assembly shall select such member by majority vote.
- (e) If any elected official does not submit a nomination within 30 calendar days after a vacancy has occurred, then the Band Assembly shall nominate two (2) individuals by majority vote and submit their names to the Chief Executive for ratification to the Board within ten (10) calendar days of receipt.
- (f) No member shall take office until swearing to the oath of office pursuant to 2 MLBS § 8.

799
800
801 **§ 205. Duty of Loyalty.**
802

803 Directors shall possess a duty of loyalty to Mille Lacs Corporate Ventures and shall not vote on
804 any matter in which the director possesses a conflict of interest, defined as a vested interest of
805 the director, which may include money, status, knowledge, relationships, or reputation, which
806 puts into question whether the director's actions, judgment, or decision-making can be unbiased.
807 The director shall not engage in self-dealing, defined as acting in one's own interests instead of
808 those of Mille Lacs Corporate Ventures. Violation of any of these ethical standards shall result
809 in a director's removal by the board.
810

811
812 **§ 206. Corporate Executive Officer.**
813

814 The position of Corporate Executive Officer is established to operate and manage Mille Lacs
815 Corporate Ventures as its chief executive officer and to exercise all authorities conferred by this
816 subchapter. The Corporate Executive Officer shall be hired and supervised by the Board of
817 Directors and serve as an employee of Mille Lacs Corporate Ventures.
818

819
820 **§ 207. Limited Liability and Indemnification.**
821

822 Mille Lacs Corporate Ventures shall indemnify any person who was or is a party or threatened
823 to be made a party to any threatened, pending, or completed action, suit, or proceeding either
824 civil, criminal, administrative, or investigative, by reason of the fact that he or she is or was a
825 director, officer, agent, or employee acting on behalf of the corporation, or is or was serving at
826 the request of the corporation as a director or officer of another enterprise or corporation, against
827 expenses, including attorneys' fees and costs, judgments, fines, and amounts paid in settlement
828 actually and reasonably incurred by her or him in connection with such action, suit, or
829 proceeding, to the extent that such person is not otherwise indemnified. The corporation shall
830 not be required to indemnify such director, officer, agent, or employee if independent counsel
831 shall determine pursuant to a judicial decision in any such action, suit, or proceeding, or
832 independently, in case of settlement, that the director, officer, agent, or employee has failed to
833 act in good faith and with the degree of diligence, care, and skill which ordinary prudent people
834 would exercise under similar circumstances in like positions.
835

836
837 **§ 208. Enumerated Powers.**
838

839 Mille Lacs Corporate Ventures shall have the following specifically enumerated powers:
840

- 841 (a) to engage in non-gaming business and economic development endeavors;
842

- (b) to enter into any contracts or agreements necessary for business or economic development endeavors;
- (c) to enter into compacts or other agreements with the state or federal government in furtherance of engaging in business or economic development endeavors;
- (d) to form and incorporate wholly owned subsidiary business entities to conduct the affairs of individual business endeavors and to insulate Mille Lacs Corporate Ventures from liability of those endeavors; and
- (e) any additional powers necessary to carry out its statutorily prescribed purposes.

§ 209. Subsidiary Corporations.

When a subsidiary corporation is formed under § 208(d), Mille Lacs Corporate Ventures shall name the board of directors and the articles and bylaws of any such corporation before the same shall become effective. Mille Lacs Corporate Ventures may assign any duties or privileges of any agreement or contract that Mille Lacs Corporate Ventures has entered into to a wholly owned subsidiary whose specific business purpose is relevant to such agreement or contract.

§ 210. Additional Powers.

Any additional powers exercised by Mille Lacs Corporate Ventures under § 208(e) must be specifically enumerated in a set of articles and bylaws and shall be approved by the board of directors and ratified by Band Assembly resolution. Such articles and bylaws and any additional specifically enumerated powers contained therein must be approved by resolution of the Band Assembly before they shall become effective. Any amendments to the articles and bylaws must be approved by resolution of the Band Assembly before they shall become effective.

§ 211. Corporate Charter.

Mille Lacs Corporate Ventures shall draft and approve a charter and bylaws to be submitted to the Band Assembly for ratification. Such charter and bylaws, or amendments or changes thereto, shall not become effective until ratified by resolution of the Band Assembly.

§ 212. Net Revenue Allocation Schedule.

The Band Assembly shall by resolution adopt a Net Revenue Allocation Schedule to provide for the allocation of net revenue from any business conducted by Mille Lacs Corporate Ventures or any wholly owned subsidiary thereof. The Corporate Executive Officer shall provide reporting and accounting for the Net Revenue Allocation Schedule upon adoption by the Band Assembly.

The Net Revenue Allocation Schedule includes a capital projects reserve not to exceed a four percent (4.0%) gross revenue consistent with industry standards to upkeep, maintain, and continue the improvement of the facilities. The Band shall maintain the gross revenue capital projects reserve in an interest-bearing account under the direction of the Commissioner of Finance, Office of Management and Budget. Expenditures shall be made from said reserve only as expressly authorized by formal appropriation by the Band Assembly.

§ 213. Sovereign Immunity.

Mille Lacs Corporate Ventures shall be clothed by federal and tribal law with all the privileges and immunities of the Band, except as specifically limited by this subchapter, including sovereign immunity from suit in any state, federal, or tribal court. Nothing contained in this subchapter shall be deemed or construed to be a waiver of sovereign immunity by Mille Lacs Corporate Ventures from suit which may be waived only in accordance with this subchapter and Mille Lacs Corporate Ventures' charter and bylaws. Nothing in this subchapter shall be deemed or construed to be a consent of Mille Lacs Corporate Ventures to the jurisdiction of the United States or of any state or of any tribe or band other than the Band with regard to the business or affairs of the corporation.

§ 214. Waivers of Sovereign Immunity.

Mille Lacs Corporate Ventures' sovereign immunity may be waived only by formal resolution of the corporation's board of directors. Waivers of sovereign immunity are disfavored and shall be granted only when necessary to secure a substantial advantage or benefit to the corporation. Any waiver of sovereign immunity shall be specific and limited as to duration; the grantee; the particular transaction; definite property or funds, if any, of the corporation; a particular court having jurisdiction pursuant thereto; and the law that shall be applicable thereto. Any express waiver of sovereign immunity by resolution of the board shall not be deemed a consent to the levy of any judgment, lien, or attachment upon property of the corporation other than property specifically pledged or assigned, or a consent to suit in respect of any land within the Reservation or a consent to the alienation, attachment, or encumbrance of any such land.

§ 215. Assets and Liabilities of the Band.

Mille Lacs Corporate Ventures shall have only those assets specifically assigned to it by the Band or acquired in its name by the Band or Mille Lacs Corporate Ventures on its own behalf. Nothing in this subchapter, nor any activity of the corporation, shall implicate or in any way involve the credit or assets of the Band or obligate the Band for the obligations of the corporation except for any liability or obligation specifically assumed in writing. Mille Lacs Corporate Ventures shall not incur any debt or financial obligations except by bill.

932
933 **PART B**

934
935 **EXPENDITURES**

936
937 **Section**

938 **251. Appropriations and Expenditures.**

939 **252. General Appropriation.**

940 **253. Operations Budget.**

941 **254. Economic Development Budget.**

942 **255. Capital Projects Budget.**

943 **256. Reporting Requirements.**

944 **257. Miscellaneous Provisions.**

945
946
947 **§ 251. Appropriations and Expenditures.**

948
949 All appropriations and authorized expenditures to Corporate Ventures for its operations, and
950 capital and economic development projects shall be subject to the following.

951
952
953 **§ 252. General Appropriation.**

954
955 Mille Lacs Corporate Ventures shall operate in accordance with an annual budget duly
956 authorized by Band Assembly resolution and this subchapter.

- 957
958 (a) No later than August 1 of each year Corporate Ventures shall submit a budget to the
959 Band Assembly for the subsequent fiscal year. The fiscal-year budget shall be in
960 such form and content to provide supporting detail in accord with general custom and
961 usage for similar types of business budgets and shall be specific to allow the Band
962 Assembly to reasonably discern the proposed actions and expenditures of Corporate
963 Ventures. The proposed budget shall consist of the following component parts:
964 Corporate Ventures' existing and proposed capital and economic development
965 projects, and the general operations of the Corporate Ventures entity.
966
967 (b) Funds must be utilized for the purposes for which they were requested,
968 notwithstanding any other active Band law.
969
970 (c) Unless otherwise approved by Band Assembly Resolution, all funds previously
971 appropriated and remaining at the end of a fiscal year shall not be carried over into
972 the next fiscal year but shall be deposited into the treasury of the Mille Lacs Band

Government within 60 calendar days after the start of the fiscal year, but no later than November 30.

- (d) The Corporate Ventures CEO and Corporate Commissioner shall report to the Band Assembly on a quarterly basis, or as otherwise requested by the Band Assembly, the cash requirement levels needed to operate the non-gaming businesses and the justification to support the use of such funds.

§ 253. Operations Budget.

- (a) **Permissible Uses.** Permissible uses of the operations budget include the following:

- (1) Salaries of Corporate Ventures personnel;
- (2) Incentive programs to front line staff if paid in accordance with reasonable policies and procedures expressly adopted by formal action of the Corporate Ventures Board of Directors;
- (3) Fees paid for professional services provided there is a valid contract between Corporate Ventures and the professional service provider;
- (4) Rent for Corporate Ventures office space, storage space, and any other uses that Corporate Ventures may have for building space;
- (5) Supplies and equipment;
- (6) Utilities;
- (7) Costs for meeting expenses;
- (8) Travel expenses if disbursed in full accordance with travel policies and procedures expressly adopted by formal action of the Corporate Ventures Board of Directors;
- (9) Administrative expenses which are reasonable and necessary for the effective and efficient operation and the execution of Corporate Ventures; and
- (10) Other reasonable operating expenses.

- (b) **Modification.** Any line-item budget modification totaling one hundred thousand dollars (\$100,000.00) or more must be approved by Corporate Ventures Board of Directors. The CEO shall notify the Band Assembly and the Office of the Secretary-Treasurer of the Band of the change in writing within five (5) business days of the Corporate Ventures Board of Directors action.

1019
1020 **§ 254. Economic Development Projects Budget.**
1021

1022 **Permissible Uses.** Permissible uses of Economic Development projects budget funds include
1023 the following:
1024

- 1025 (a) Start-up costs of new businesses or the acquisition of existing businesses;
1026
1027 (b) Purchase of real estate;
1028
1029 (c) Expansion of existing non-gaming Corporate Ventures businesses, including any
1030 additions or improvements to amenities consistent with the purpose of those
1031 businesses when the expenses are not permitted expenditures from Capital Reserves
1032 or exceed available funds from Capital Reserves; and
1033
1034 (d) The purchase, in whole or in part of any ownership interest, including shares of
1035 stock, joint ventures, membership in a Limited Liability Company or similar entity,
1036 or any other business structure or arrangement.
1037

1038
1039 **§ 255. Capital Projects Budget.**
1040

- 1041 (a) Capital projects are funded by Band Assembly appropriation.
1042
1043 (b) Any funding requests for capital projects shall be submitted to the Band Assembly
1044 for pre-approval.
1045
1046 (c) The Corporate Executive Officer shall present the Capital Projects Plan to the
1047 Commissioner of Finance no later than August 1 of each year. The Plan shall include
1048 detailed reports which describe capital improvements completed during the fiscal
1049 year as well as those planned for the next fiscal year and four (4) years thereafter.
1050 The Plan shall not be binding on Corporate Ventures but will be used by the Band
1051 Assembly as a tool to project future capital project cost outlays to facilitate the
1052 annual budgetary process. Upon receipt of the Plan, the Commissioner of Finance
1053 and the Corporate Executive Officer shall meet with the Band Assembly to discuss
1054 the details of the Plan. The Band Assembly reserves all authority to approve or adjust
1055 any Plan being proposed by the Corporate Executive Officer.
1056
1057 (d) At the end of the fiscal year, Corporate Ventures shall submit a report detailing the
1058 fiscal year's capital expenditures and funds expended to complete projects. Except as
1059 otherwise approved by Band Assembly Resolution, any funds previously
1060 appropriated and remaining at the end of a fiscal year shall be deposited in Band
1061 Treasury within 60 calendar days.
1062
1063

1064 **§ 256. Reporting Requirements.**

1065
1066 (a) Corporate Ventures shall provide quarterly reports to the Chief Executive, Speaker of
1067 the Assembly, District Representatives, and the Commissioner of Finance at official
1068 quarterly meetings and at other times as requested.

1069
1070 (b) **Reporting on Business Participation.** The required form of reporting shall be in a
1071 format acceptable to the Band Assembly to maximize the value of the information
1072 contained therein. The Band Assembly may, at any time, following reasonable
1073 notice, call to meet with the Corporate Executive Officer to discuss any matter
1074 concerning any of the Corporate Ventures owned businesses, subsidiaries or
1075 investments. At a minimum, Corporate Ventures shall report or cause to be reported
1076 to the Band Assembly the following information concerning its operations:

1077
1078 (1) a quarterly balance sheet, income or profit and loss, and cash flow statements;

1079
1080 (2) annual audited financial statements within 120 days of the end of the fiscal
1081 year;

1082
1083 (3) all other activities Corporate Ventures is engaged in including, but not limited
1084 to, business regulation;

1085
1086 (4) any business record, statement, or other document in the possession or control
1087 of Corporate Ventures, its subsidiaries, or direct investments and, at the Band
1088 Assembly's request, delivered no later than ten (10) consecutive business days
1089 from the date of the request; and

1090
1091 (5) a monthly written summary of all Corporate Ventures vendor contracts which
1092 have been submitted to the Corporate Ventures Legal Department for review.
1093 The contract summary shall be submitted within five (5) business days of the
1094 end of each month. The summary shall include:

1095
1096 (i) Contract name;

1097
1098 (ii) Name of the vendor providing goods and/or services;

1099
1100 (iii) Amount of the contract;

1101
1102 (iv) Description of the goods and/or services to be provided;

1103
1104 (v) The contract start and end dates;

1105
1106 (vi) Corporate Ventures department for which the goods or services are to
1107 be provided and the departmental employee who initiated the contract;

1108
1109 (vii) Master control number; and

(viii) Other ancillary information applicable to the contract.

(6) a Band member and other Native American employment summary at quarter end. The summary shall be in sufficient detail to discern position, date of hire, date of termination, and tribal affiliation.

§ 257. Miscellaneous Provisions.

Corporate Ventures shall not borrow, lend or enter into any loan agreement or establish any line of credit without prior approval of the Band Assembly.

(a) **Low-Income Housing Tax Credits.** Corporate Ventures and its subsidiaries shall not seek low-income housing tax credits without prior approval from the Band Assembly in the form of a resolution.

(b) **Tax Revenue.** All tax revenue collected by Corporate Ventures or an entity thereof shall not be distributed or used for any purpose other than that expressly provided for by appropriation of the Band Assembly.

(c) **Employment Information.** Corporate Ventures shall submit a report to the Band Assembly detailing the specific budgeted dollar amount for each of the top 25 positions, vacant or filled, within Corporate Ventures and shall report a dollar value in the aggregate for all the remaining positions no later than March 1 of every year. Bonus amounts for each of the top positions shall also be included in this report.

(d) **Prohibited Projects.** Corporate Ventures shall not use funds for any business activity, purpose, or venture that is illegal or inconsistent with the values of the Band.

(e) **Band Member Development.** The professional and personal development of Band Members is a priority of the Band Assembly. As such, Corporate Ventures shall:

(1) Work with Band Member Development Advocates and TERO Representatives, who are employees of the Band, to ensure Band members are given opportunities for employment and professional growth in order to increase Band member self-esteem and career progression;

(2) Increase Band member employment, retention, promotion, and training opportunities by ten percent (10%) every year;

(3) Implement measurable and sustainable Band member development goals;

- 1153 (4) Create and implement a Band Member succession plan for management
1154 positions; and
1155
- 1156 (5) Submit monthly reports to Band Member Development Advocates and TERO
1157 Representatives that include statistics on the number of Band members hired,
1158 working positions, training opportunities and results, and promotions at
1159 Corporate Ventures. Band Member Development Advocates and TERO
1160 Representatives shall then provide quarterly reporting to the Band Assembly.
1161
- 1162 (f) Human Resources and departmental management shall be responsible and held
1163 accountable to ensure all Band Member goals and promotion opportunities in
1164 paragraph (e) are routine and applied on a consistent basis. Human Resources and
1165 departmental management may be re-structured if these goals are not consistently
1166 met.
1167
- 1168 (g) Failure to meet the requirements of this Subchapter will result in fines levied by the
1169 Secretary-Treasurer, or withholding of funds.
1170
1171
1172

1173 PART C

1174 Non-Gaming Expenditures

1175 Section

1176 301. Appropriations and Expenditures.

1177 302. General Appropriation.

1178 303. Revenue.

1179 304. Operations Budget.

1180 305. Capital Projects Budget.

1181 306. Reporting Requirements.

1182 307. Miscellaneous Provisions.

1183 § 301. Appropriations and Expenditures.

1184 All appropriations and authorized expenditures to Corporate Ventures for the operations and
1185 capital and economic development projects of any current or future non-gaming business
1186 managed or operated directly or indirectly by Corporate Ventures (“Non-Gaming Businesses”)
1187 shall be subject to the following.
1188
1189
1190
1191
1192
1193
1194

1195 **§ 302. General Appropriation.**

1196
1197 Corporate Ventures shall operate in accordance with an annual budget duly authorized by Band
1198 Assembly resolution and this subchapter.
1199

- 1200 (a) No later than August 1 each year, Corporate Ventures shall submit a budget to the
1201 Band Assembly for the following fiscal year. The budget shall be in such form and
1202 content to provide supporting detail in accord with general custom and usage for
1203 similar types of business budgets and shall be specific to allow the Band Assembly to
1204 reasonably discern the proposed actions and expenditures of Corporate Ventures. The
1205 proposed budget shall consist of the following component parts: existing and
1206 proposed capital and economic development projects, and the general operations of
1207 any Non-Gaming Businesses managed or operated by Corporate Ventures directly or
1208 indirectly through other entities.
1209
1210 (b) Funds must be utilized for the purposes for which they were requested,
1211 notwithstanding any other active Band law.
1212
1213 (c) Unless otherwise approved by Band Assembly Resolution, all funds previously
1214 appropriated and remaining at the end of a fiscal year shall be deposited into the
1215 treasury of the Mille Lacs Band Government within 60 calendar days after the start of
1216 the fiscal year, but no later than November 30.
1217
1218 (d) The Corporate Ventures CEO and Corporate Commissioner shall report to the Band
1219 Assembly on a quarterly basis, or as otherwise requested by the Band Assembly, the
1220 cash requirement levels needed to operate and the justification to support the use of
1221 such funds.
1222

1223
1224 **§ 303. Revenue.**
1225

1226 One hundred percent (100%) of the net revenue from non-gaming enterprises shall be deposited
1227 monthly into the Band treasury. Corporate Ventures shall calculate and remit its net revenues for
1228 a fiscal month no later than the 20th calendar day of the following month to the General Fund of
1229 the Band. Net Revenue is defined as the gross revenue from any and all departments, units, and
1230 all other sources of Corporate Ventures non-gaming enterprises, less reasonable and proper
1231 operating expenses for those facilities, and related businesses.
1232

- 1233 (a) For purposes of computing net revenue, reasonable and proper operating expenses
1234 may include but are not limited to:
1235
1236 (1) payment of wages, salaries, benefits, training and educational programs for
1237 employees;
1238
1239 (2) payment of principal and interest for debt acquired to maintain and improve
1240 assets;

- 1241
1242 (3) prizes;
1243
1244 (4) materials and supplies;
1245
1246 (5) administrative fees;
1247
1248 (6) utilities;
1249
1250 (7) repairs and maintenance;
1251
1252 (8) interest on installment contract purchases;
1253
1254 (9) insurance and bonding;
1255
1256 (10) advertising and marketing expenses;
1257
1258 (11) professional fees;
1259
1260 (12) security costs;
1261
1262 (13) costs associated with regulatory compliance;
1263
1264 (14) equipment purchases and leases;
1265
1266 (15) trash removal;
1267
1268 (16) snow removal;
1269
1270 (17) costs of goods purchased; and
1271
1272 (18) a reasonable operating reserve fund for expenditures that may arise
1273 periodically but not in a regular recurring manner.
1274
1275 (b) The Commissioner of Finance shall transfer funds to the Non-Gaming Business and
1276 Economic Development Fund no less than annually.
1277
1278

1279 **§ 304. Operations Budget.**
1280

1281 Any line-item budget modification totaling one hundred thousand (\$100,000.00) or more must
1282 be approved by the Corporate Ventures Board of Directors. The Corporate Executive Officer
1283 shall notify the Band Assembly and the Office of the Secretary-Treasurer of the Band of the
1284 change in writing within five (5) business days of the Corporate Ventures Board of Directors
1285 action. Any cumulative budget modification to net revenues over five hundred thousand dollars
1286 (\$500,000.00) must be approved by the Band Assembly after notification by the Commissioner

of Finance and the Corporate Executive Officer.

§ 305. Capital Projects Budget.

- (a) Capital projects are funded by Band Assembly appropriation.
- (b) The Corporate Executive Officer shall present the Capital Projects Plan to the Commissioner of Finance no later than August 1st of each year. The Plan shall include detailed reports which describe capital improvements completed during the fiscal year as well as those planned for the next fiscal year and four (4) years thereafter. The Plan shall not be binding on the Non-Gaming Businesses but will be used by the Band Assembly as a tool to project future capital project cost outlays to facilitate the annual budgetary process. Upon receipt of the Plan, the Commissioner of Finance and the Corporate Executive Officer shall meet with the Band Assembly to discuss the details of the Plan. The Band Assembly reserves all authority to approve or adjust any Plan proposed by the Corporate Executive Officer.
- (c) At the end of each fiscal year, Corporate Ventures shall submit a report detailing the fiscal year's capital expenditures and funds expended to complete projects for Non-Gaming Businesses. Except as otherwise approved by Band Assembly Resolution, any funds previously appropriated and remaining at the end of the fiscal year, excluding obligated funds in any capital improvement line-item at the end of the fiscal year, shall be deposited in the Band treasury within 60 calendar days.

§ 306. Reporting Requirements.

Corporate Ventures shall provide quarterly reports on the Non-Gaming Businesses to the Chief Executive, Speaker of the Assembly, District Representatives, and the Commissioner of Finance at official quarterly meetings and at other times as requested.

- (a) **Reporting on Business Participation.** The required form of reporting shall be in a format acceptable to the Band Assembly to maximize the value of the information contained therein. The Band Assembly may at any time, following reasonable notice, call to meet with the Corporate Executive Officer to discuss any matter concerning the Non-Gaming Businesses. At a minimum, Corporate Ventures shall report or cause to be reported to the Band Assembly the following information concerning the operations of the Non-Gaming Businesses:
 - (1) a quarterly balance sheet, income or profit and loss, and cash flow statements;
 - (2) annual audited financial statements within 120 days of the end of the fiscal year;
 - (3) all other activities the Non-Gaming Businesses are engaged in;

- 1333
1334 (4) any business record, statement, or other document in the possession or control
1335 of the Non-Gaming Businesses, subsidiaries, or direct investments and, at
1336 Band Assembly's request, delivered no later than ten (10) consecutive
1337 business days from the date of the request; and
1338
1339 (5) a monthly written summary of all vendor contracts which have been submitted
1340 to the Corporate Ventures Legal Department for review. The contract
1341 summary shall be submitted within five (5) business days of the end of each
1342 month. The summary shall include:
1343
1344 (i) Contract name;
1345
1346 (ii) Name of the vendor providing goods and/or services;
1347
1348 (iii) Amount of the contract;
1349
1350 (iv) Description of the goods and/or services to be provided;
1351
1352 (v) The contract start and end date;
1353
1354 (vi) The department for which the goods or services are to be provided and
1355 the departmental employee who initiated the contract;
1356
1357 (vii) Master control number; and
1358
1359 (viii) Other ancillary information applicable to the contract.
1360
1361 (6) a Band member and other Native American employment summary at quarter
1362 end. The summary shall be in sufficient detail to discern position, date of hire,
1363 date of termination, and tribal affiliation.
1364
1365

1366 **§ 307. Miscellaneous Provisions.**
1367

- 1368 (a) **Loans for Non-Gaming Businesses and Other Credit.** Corporate Ventures shall not
1369 borrow, lend or enter into any loan or lease agreement or establish any line of credit
1370 for Non-Gaming Businesses, which individually, or in aggregate, are in excess of two
1371 hundred fifty thousand dollars (\$250,000.00) without prior approval by the Band
1372 Assembly.
1373
1374 (b) **Tax Revenue.** All tax revenue collected by Corporate Ventures or Non-Gaming
1375 Businesses shall not be distributed or used for any purpose other than that expressly
1376 provided for by appropriation of the Band Assembly.
1377

- (c) **Employment Information.** Corporate Ventures, on behalf of all Non-Gaming Businesses, shall submit a combined report to the Band Assembly detailing the specific budgeted dollar amount for each of the top 25 positions, vacant or filled, of every business entity and shall report a dollar value in the aggregate for all the remaining positions of the business entities no later than March 1 of every year. Bonus amounts for each of the top positions shall also be included in this report.
- (d) **Prohibited Projects.** Corporate Ventures and Non-Gaming Businesses shall not use funds for any business activity, purpose, or venture that is illegal or inconsistent with the values of the Band.
- (e) **Band Member Development.** The professional and personal development of Band members is a priority of the Band. As such, Non-Gaming Businesses shall:
- (1) Work with Band Member Development Advocates and TERO Representatives, who are employees of the Band, at each Non-Gaming Business to ensure Band members are given opportunities for employment and professional growth in order to increase Band member self-esteem and career progression.
 - (2) Increase Band Member employment, retention, promotion, and training opportunities by ten percent (10%) on a combined aggregate basis across all Non-Gaming Businesses from October 1, 2016 to September 30, 2017, and every year thereafter.
 - (3) Implement measurable and sustainable Band Member development goals.
 - (4) Create and implement a Band Member succession plan for management positions.
 - (5) Submit monthly reports to Band Member Development Advocates and TERO Representatives that includes statistics on the number of Band members hired, working positions, training opportunities and results, and promotions in the Non-Gaming Businesses. Band Member Development Advocates and TERO Representatives shall then provide quarterly reporting to the Band Assembly.
- (f) Human Resources and departmental management shall be responsible and held accountable to ensure all Band Member goals and promotion opportunities in paragraph (e) are routine and applied on a consistent basis. Human Resources and departmental management may be re-structured if these goals are not consistently met.
- (g) Failure to meet the requirements of this Subchapter will result in fines levied by the Secretary-Treasurer, or withholding of funds.

1424 **Section 2. Amending Title 16, chapter 2, subchapter 2, section 1101.**
1425

1426 **§ 1101. Purposes.**
1427

- 1428 (a) A corporation may be incorporated under this chapter for any business purpose or
1429 purposes, unless some other statute of Band requires incorporation for any of those
1430 purposes under a different law. Unless otherwise provided in its articles, a
1431 corporation has general business purposes.
1432
- 1433 (b) A corporation may also be incorporated under this chapter as a Corporate Body
1434 Politic. A Corporate Body Politic shall be the same in all respects as any other
1435 corporation incorporated under this chapter except that:
1436
- 1437 (1) Such Corporate Body Politic shall also be a political subdivision of the Band
1438 conferred with all privileges and immunities contained as such; and
1439
- 1440 (2) Such Corporate Body Politic will have members instead of shareholders. The
1441 members shall consist of the Chief Executive, the Speaker of the Band
1442 Assembly, and the District Representatives of Districts 1, 2 and 3. These
1443 individuals shall serve as members in their official capacity as elected leaders
1444 of the Mille Lacs Band of Chippewa Indians.
1445
- 1446 (3) There shall be no voting rights for the members.
1447
- 1448 (4) A shareholder shall have the right to be heard by the board of any Corporate
1449 Body Politic upon written request to the board or the corporate CEO. The
1450 right to be heard shall include the right to address the board at a board
1451 meeting.
1452
- 1453 (5) Members shall have an absolute right, upon written demand, to examine and
1454 copy, in person or by a legal representative, at any reasonable time, and the
1455 corporation shall make available, within three (3) days of receipt by the
1456 corporation of the written demand, any document available to the highest-
1457 ranking corporate or Band officer, official, or employee, provided the
1458 document is not directly related to pending or ongoing litigation and
1459 protected by attorney-client confidentiality.
1460
- 1461 (6) Members have a right to bring direct lawsuits and derivative lawsuits in
1462 equity in the Court of Central Jurisdiction when a director or officer of the
1463 Corporate Body Politic or its subsidiaries or affiliates breaches a duty or
1464 violates Band law or corporate bylaws or charters and causes actual injury.
1465 The responded in such claims shall not raise the defense of sovereign
1466 immunity, nor shall they file counterclaims.
1467

~~(3)~~(7) The members shall have the power to appoint or delegate the appointment of the board of director of such Corporate Body Politic in accord with applicable Band Statutes.

~~(4)~~(8) Incorporators shall not be required for the Corporate Body Politic. The Corporate Body Politic shall be established in accord with Band Statute, or as delegated by Band Statute.

~~(5)~~(9) Any revenues from whatever source derived by such a Corporate Body Politic shall inure to the Mille Lacs Band of ~~Chippewa Indians~~Ojibwe to be allocated for governmental purposes and the general welfare of the Mille Lacs Band people, according to a net revenue allocation schedule to be enacted by the Band.

~~(6)~~(10) Such Corporate Body Politic shall not be required to pay any fees listed in this chapter.

Section 3. Repealing Ordinance 04-15.

Ordinance 04-15 is hereby repealed.

EFFECTIVE DATE. This bill shall take effect one year after the signature by the Chief Executive, or lack of a veto, as provided in 3 MLBS § 17.